Who Is Leading Your D&I Initiative?

Let's Talk About the WHO of D&I Leadership

Akiko Maeker

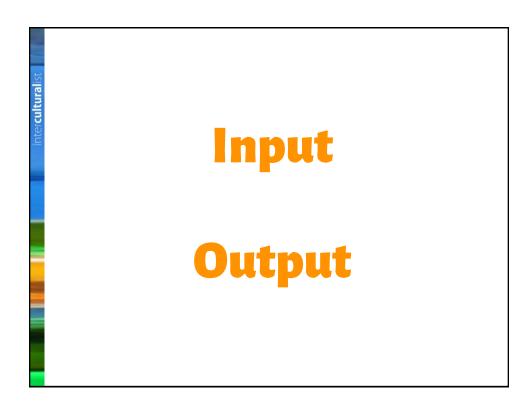


#### **Learning Outcomes**

- Learn a new framework for designing effective D&I initiatives
- Shift perspectives from focusing only on the WHAT and HOW of D&I initiatives to including the WHO of D&I leadership
- Learn: How do you know you are an effective D&I leader?

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What do we mean by the "What" and "How" of D&I initiatives?

What = Diversity =

numbers, representations, policies, visibilities

- · What is diversity?
- What kinds of people do we want to hire?
- What are the policies?
- What do we need to do?

How = Inclusion =

culture, voice, relationships, integration

- How can we make our organization inclusive?
- How do we include?
- How do we make everyone feel included?
- How do we know when we achieved inclusion?

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### Let's talk about the "Who" of D&I leadership

- Who initiated the D&I initiative?
- Who are running the D&I initiative?
- Who are the D&I champions?
- Who are you?

To think about the "Who" we need to know...

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# D&I work is about: "Transforming" "Improving" "Developing"

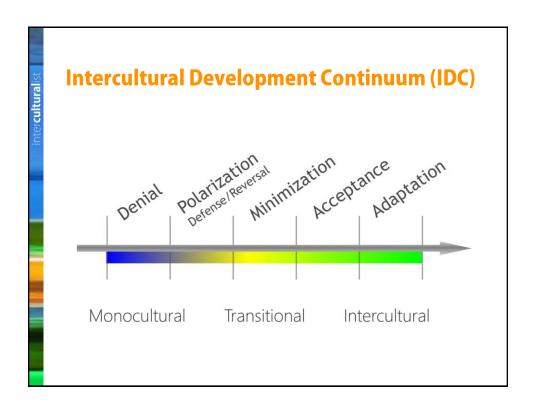
Now, the "WHO"...
A D&I leader is someone who can transform, improve, and develop.

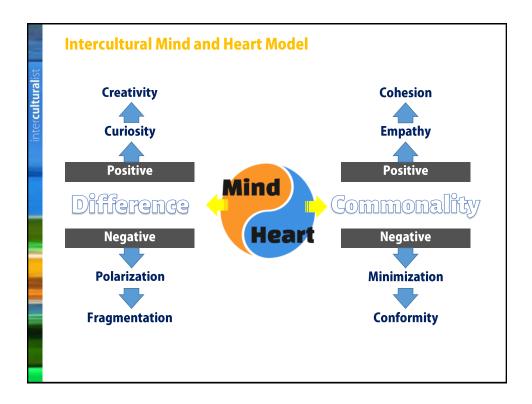
Use the Intercultural Mind and Heart Model to see the "WHO" from the balcony

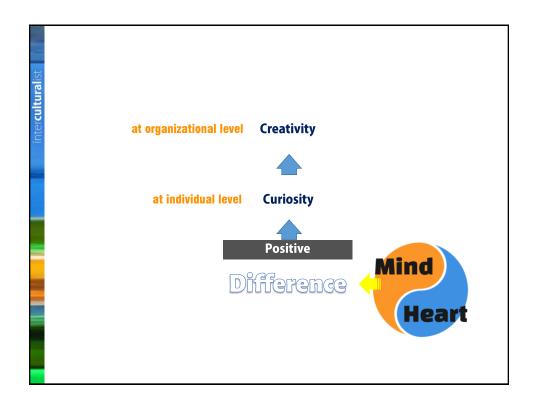
**Backstory:** 

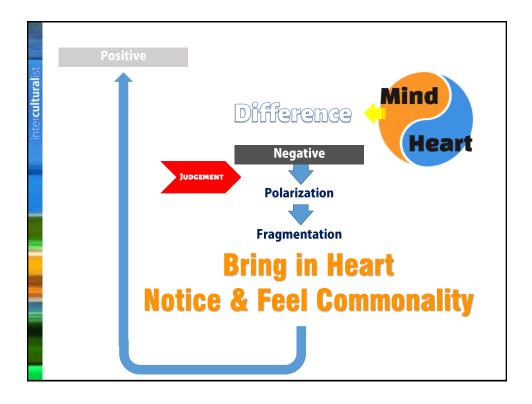
## Intercultural Development Continuum

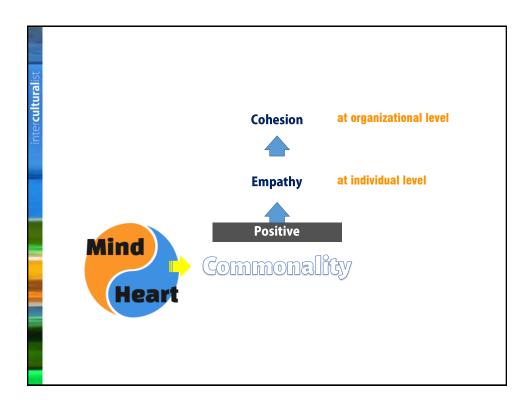
Taking an intercultural learning and development approach

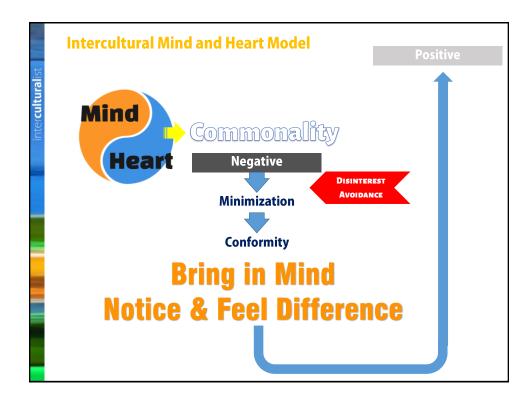














Exercise #2 (group):

# Imagine Polarization approach and Minimization approach

Case: "St. Paul school kisses Valentine's Day, other 'dominant holiday's' goodbye" by Paul Walsh

Do you support the decision? Why or why not?

(from each orientation)

#### Exercise #3 (group):

#### Imagine an Intercultural Mind an Heart approach

This is a time to imagine freely and safely.

Do you support the decision? Why or why not?

Don't try to come up with "The Solution."

#### Intercultural MIND Questions

- Does it address diversity?
- Does it encourage creativity?
- Does it evoke curiosity?
- Does it bring out difference in a positive way?

#### Intercultural HEART Questions

- Does it address inclusion?
- Does it encourage cohesion?
- Does it evoke empathy?
- Does it bring out our commonality in a positive way?

#### Exercise #4 (individual):

#### **Reflect on Your Mind and Heart**

- 1. What did you notice about yourself during the group discussions?
- 2. What did you think about or feel during the group discussions?
- 3. Which is your dominant driver, your mind or hear, when thinking about D&I work?
- 4. What are some ideas for strengthening your weaker driver?
- 5. What are the key take-aways from this workshop that you will utilize in your future D&I work?

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